

# Rod Donald Banks Peninsula Trust Te Pātaka o Rākaihautū

# **Statement of Intent**

For the year
1 July 2022 - 30 June 2023
FY 2023

#### **Rod Donald Banks Peninsula Trust Contact Details**

Registered office Christchurch City Council, 53 Hereford Street, Christchurch

Postal Address: P.O. Box 5, Little River, Banks Peninsula 7546

Email: manager@roddonaldtrust.co.nz

Phone 03-3047733

Physical Address: c/o Sidekick, Level 3, 50 Victoria Street, Christchurch 8013

### **Current Trustees**

Maureen McCloyAndrew TurnerBob Webster7 Victoria Park RoadPO Box 20920 Hyndhope RoadCashmereLyttelton 8841Halswell 8025

Christchurch

Jennifer ChowaniecRichard SuggatePaul McNoe45 Rose Street16 Whero Avenue2 Petworth PlaceSomerfieldDiamond HarbourWestmorlandChristchurch 8024RD1 Lyttelton 8971Christchurch 8025

Bryan Storey Robert Frame

36 Bay View Road 12 Doris Faigan Lane,

Moncks Bay Charteris Bay,

Christchurch 8081 R.D 1,

Lyttelton 8971

The list of Trustees is current as of 29 June 2022.

Trustee Bob Webster has signalled his intention to step down at 30 June 2022.

Trustee Andrew Turner will step down in November 2022 having reached the maximum service term of 9 years.

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# 1 Introduction

Rod Donald Banks Peninsula Trust Te Pātaka o Rākaihautū (RDBPT, the Trust) is a Council Controlled Organisation (CCO) as defined in the Local Government Act 2002 (LGA), and is a Trust for charitable purposes. It is governed by Trustees, the majority of whom are appointed by Christchurch City Council (CCC, the Council).

The negotiation and determination of a Statement of Intent (SOI) is a public and legally required record of the accountability relationship between the Trust and the Council.

This SOI is prepared in accordance with Section 64(1) of the LGA. It sets out the objectives, governance, nature and scope of activities, and targets and performance measures.

The SOI is reviewed annually by the Council and covers a three-year period.

# 2 Objectives

RDBPT exists for the benefit of the present and future inhabitants of Banks Peninsula and for visitors to Banks Peninsula.

Its founding deed gives it a wide set of objectives of sustainable management, and the protection, preservation and enhancement of the environment, recreation, culture and heritage. The objectives are listed in full in Appendix A.

In pursuing the objectives of the RDBPT, the Trustees are required to have regard to:

- a) the views of Te Hapū o Ngāti Wheke (Rāpaki), Te Rūnanga o Koukourārata, Wairewa Rūnanga, Te Taumutu Rūnanga and Ōnuku Rūnanga in respect to the value of Banks Peninsula's Mana Whenua, Mana Moana and Mana Tangata;
- b) the potential for alignment between the activities of the Trust and any existing or future projects or initiatives of the Council;
- whether other sources of funding or support are available, including assistance provided through industry or regional development policies and programmes of local authorities or central government;
- d) the objectives, roles and activities of any other organisation engaged in similar activities on Banks Peninsula.

#### 3 Governance statement

RDBPT is governed by up to nine Trustees, with up to seven Trustees appointed by the Council. The Trustees manage the affairs of RDBPT in accordance with their legal obligations, the objectives of the Trust and the terms of the RDBPT Trust Deed.

# 3.1 Guiding Principles

The Trustees' decisions reflect the following values:

- Leading the RDBPT is a trusted and credible body making unique and courageous decisions and instigating projects
- Linking the RDBPT focusses on the big picture issues of Banks Peninsula and links people and projects supporting their passion for Banks Peninsula.
- Enhancing the RDBPT works as an entrusted steward/guardian enhancing the historic work of previous generations
- Enduring the funds and work of the Trust are to be used to create an enduring legacy for Banks Peninsula.

In furthering these values, RDBPT adheres to the following principles:

- Respecting and engaging with Banks Peninsula communities
- Building high-trust relationships
- Transparency between partners
- No surprises, full disclosure
- Behaving in an ethical manner
- Being formal in its processes with agreements documented and approved
- Assessing and measuring all its projects against its four strategic pillars
- Keeping the public and the Council informed through its website and annual newsletter.

The Trust has developed a Walking and Cycling Strategy to more specifically guide its decision making on access projects. The CCC Public Open Space Strategy 2010-2040 provides a guiding framework for the Trust's Strategy. The Trust anticipates working closely with the Council regarding the walking and biking framework for Banks Peninsula as the Public Open Space Strategy is reviewed.

# 3.2 Responsibility to the Christchurch City Council

In accordance with the LGA, the RDBPT will submit an annual SOI to the Council for consultation and approval. The SOI sets out the Trust's objectives, intentions and performance targets.

The Trustees will ensure that the Council is informed of all major developments affecting the Trust's state of affairs. Information will be communicated to the Council by the RDBPT through the annual report and the half-yearly report.

The Trust will endeavour to operate on a 'no surprises' basis for all issues of relevance to the Council. Early notice will be given to the Council of issues requiring its consent.

# 3.3 Subsidiary and Monitored Companies

The RDBPT has no investments in other companies.

#### 3.4 Financial Results

The Trustees will receive and review the RDBPT's financial and other reports regularly, and will provide financial statements to the Council on a 6-monthly basis.

#### 3.5 Distributions

RDBPT developed an investment policy in 2012 based on the eventual distribution of its entire capital fund and signalled then that the rate and method of this distribution would depend on the opportunities arising that matched the objectives. The investment policy is available on the Trust's website.

The Trust will update its investment policy in FY23 to take into account the Council's capital and operational grant funding signalled in the Long Term Plan commencing in FY24.

# 4 Nature and Scope of Activities

RDBPT was named to honour the memory of former MP Rod Donald and his commitment to Banks Peninsula. The Trust's hallmark has been entrepreneurship and practical achievement, important values to Rod Donald. The RDBPT has and will continue to manage its funds well and use them to achieve outcomes that individual groups and projects cannot achieve on their own.

The RDBPT has crystallised its wide objectives into four strategic pillars; *Access, Biodiversity, Knowledge* and *Partnership*. These pillars are used as criteria to select and assess projects and underpin day-to-day work, and are set out in its Strategic Plan "Striding Forward | Hikoi Whakamua 2020-2030" available on its website.

RDBPT has identified securing public walking access as the most important enduring legacy for Banks Peninsula, and the one which it is uniquely positioned to progress. The Trust's independence and its capital base give it the ability to work more flexibly and rapidly to secure opportunities as they become available than many government bodies.

Access is often achieved in conjunction with protecting native biodiversity, developing well-marked tracks, providing public information, and always with partner participation.

Over the next three years RDBPT intends to continue carrying out activities of based on its four key pillars:

- Taking a leadership role to secure and extend public walking and biking access on a network of wellmarked and managed tracks;
- Taking a support role to assist others to secure and enhance areas of native biodiversity;
- Taking a leadership role in the dissemination of **knowledge** with regard to public walking access and a support role with regard to biodiversity, culture and heritage
- Working in partnership with statutory and community bodies as appropriate on all of its projects.

Information on the projects and social enterprises through which the Trust intends to deliver on its four pillars are given in Appendix C.

# 4.1 Impacts of Covid-19

The Trust has benefited from the increase in domestic tourism due to the border closures following Covid-19 with an increase in the use of its Rod Donald Hut. However, revenue from the sale of walking publications has dropped due to the lack of international visitors, and Covid-19 has made running the Banks Peninsula Walking Festival more difficult and less profitable.

Revenue from brochure sales and the festival is a small proportion of the Trust's income so the decline in revenue over this period is not material.

The Trust considers that its work is even more important in the post lockdown Covid-19 period. The lockdown demonstrated the importance and popularity of walking for mental and physical health for the people of Christchurch. The work of the Trust provides more opportunities for this on Banks Peninsula within easy distance of the urban city, and provides a drawcard to bring more domestic visitors and later international visitors back to the area.

# 5 Meeting Council's Enduring Expectations

RDBPT intends to meet the Expectations set out by the Council in the following ways:

# 5.1 Supporting Council strategic directions

#### 5.1.1 Community Outcomes and Strategic Framework

The linkages between the Christchurch City Council Community Outcomes and Strategic Framework and the Trust's four pillars were worked through with the Council in 2019 and captured in a "Synergies, Priorities and Gaps" analysis. In summary RDBPT supports the Framework as follows:

Table 1 Linkages between Council's Strategic Framework and RDBPT projects supporting its four pillars

Council Framework	Rod Donald Trust project			
<b>Strong Communities</b>	Running the Banks Peninsula Walking Festival			
	Mapping and promoting all the walks on Banks Peninsula			
	Working with all agencies and landowner that provide walking and cycling			
	to co-ordinate access links			
	Securing long term access on public tracks			
	<ul> <li>Providing low costs facilities such as tramping huts</li> </ul>			
	<ul> <li>Encouraging families and young people to explore and develop skills on</li> </ul>			
	Banks Peninsula			
	Valuing the voices of children and young people by encouraging them to			

experience the outdoors and better understand the environment Strengthening the identity of the area by creating iconic long distance walks including Te Ara Pātaka Encouraging widespread participation and support of indigenous biodiversity conservation through grant funding to partner organisations Co-ordinating a multi-agency group to open more opportunities for biodiversity recovery through carbon income **Liveable City** Promoting outdoor recreation on the doorstep of the city Creating outdoor recreation opportunities that connect with public transport Helping rural centres by developing, improving and promoting walking opportunities from these centres Encouraging equitable access by securing public access to tracks and new reserve areas so that the opportunity to enjoy these natural assets is Working to improve waymarking and signage on walking tracks making it easier for city people to use them **Healthy Environment** Protecting water catchment areas through land purchase Supporting purchase of land for biodiversity reserves with full public access, including significant landscape features and a range of indigenous habitats Creating connection for people with landscape and responsibility for natural environment through improved public access combined with biodiversity and promoting knowledge about it Demonstrating sustainable use of resources through the Rod Donald Hut experience Promoting low footprint activities on Banks Peninsula for Christchurch residents and visitors Supporting Banks Peninsula Conservation Trust and Pest Free Banks Peninsula enabling more biodiversity to be protected and implementation of the Ecological Vision for Banks Peninsula Encouraging widespread participation in support of indigenous biodiversity by private landowners Providing a marketing tool, its website www.bpwalks.co.nz, used by **Prosperous economy** organisations such as Christchurch NZ and Akaroa District Promotions to attract visitors to the area Providing family friendly but challenging outdoor recreation on the doorstep of Christchurch contributing a drawcard for new residents and

#### 5.1.2 Carbon neutral by 2030

The Trust signals its intention to be carbon neutral by 2030. It already:

visitors

- minimises travel through use of on-line meetings
- encourages recreation close to home to help the public to minimise travel
- Educates people about the environment through real-life experiences, particularly at Rod Donald
   Hut
- Supports sequestration in biodiverse native forest.

In FY 2023 the Trust intends to develop a plan with clear targets for reducing carbon in its own operations for implementation from FY2024.

#### 5.1.3 Value for Money

In its first 10 years the Trust has provided good value for money to Council and people of Christchurch, having almost the same equity in June 2021 as it at the end of first year of operation in June 2011 while

achieving large gains for public access and biodiversity, promoting knowledge about the Peninsula and leveraging supportive partnerships pooling partner contributions for public benefit. The Trust intends to continue with these projects but notes that it is difficult to quantify the value of things such as enduring public access.

#### 5.1.4 Health and Safety

The Trust intends to update its existing Health and Safety plan in FY22 after taking professional advice.

The Plan includes a provision to inform the Council of any events notified to Worksafe.

# 5.2 Accountability

The Trust welcomes the opportunity to present annually to the Council or the Community Board.

The Trust meets its statutory deadlines and will make efforts to report earlier where possible. The Trust publishes its Statement of Intent and Annual Report on its website.

As listed above in Section 5.1.1, the Trust's four pillars link to and support the Council's Strategic Framework, and in turn support the LGA four wellbeings.

Transparency and no surprise are core governance principals.

All contractors engaged by the Trust are paid at rates above the minimum wage. The Trust has no employees.

#### 5.3 Governance

The Trust complies with all relevant acts in running its business.

A 10 year asset plan is not considered necessary for the relatively low value assets owned by the Trust.

The Trust engages skilled locally based contractors wherever possible.

# 5.4 Trustee Appointments

The Trust regularly turns its attention to succession planning.

The Trust aims to appoint as diverse a board as possible, while maintaining a good diversity of skills. The Trust currently reports to Council on the skillset of its Trustees at the time of appointing new Trustees, but does not report on any diversity measures. The Trust will consider skill aspects as well as mana whenua representation, gender and age in making its next set of appointments.

New Trustees undergo an effective induction process.

#### 5.5 Engagement and consultation

The Trust has worked with Christchurch Foundation and Lyttelton Port Company and signals its intention to strengthen its relationship with other CCOs in the coming year.

The Trust will notify the Council of any property purchase or disposal while retaining the power to make its own sovereign decisions.

The Trust seek approval from the Council if it intends to carry out activities outside of the Nature and Scope listed above.

The Trust will inform the Council External Governance manager of any submissions it makes.

The Trust's Risk Policy includes informing the Council of any issues or risks that might impact the Council.

## 5.6 Engagement with mana whenua

The Trust has worked with mana whenua to name the Te Ara Pātaka tramping network, to celebrate the opening of new public facilities and reserves such as Rod Donald Hut and Purple Peak Curry Reserve, and to develop a new shared governance arrangement for Te Ahu Pātiki.

The Trust believes it does apply the principles of Te Tiriti to its everyday practices, but is keen to continue to learn and embrace further and to work with the Council's Principal Advisor Treaty Relations to develop its relationships with mana whenua further.

# 6 Performance targets and measures

# 6.1 Non-financial performance targets

This section lists the Trust's non-financial key performance indicators, and the goals from its 10-year Strategic Plan that the Trust intends to progress in the FY23 year.

# Indicator 1 The Trust has determined four key pillars on which its projects will be based; Access, Biodiversity, Knowledge, and Partnerships.

Assess potential projects brought to the Trust's attention against these four pillars to determine whether they should be added as a Trust project, and action those that are deemed a priority

Make submissions to relevant policy documents in support of the pillars.

# Indicator 2 Provide leadership and tangible support for the projects achieving Access through implementing the CCC Public Open Space Strategy.

A network of well managed walking and biking trails with long term secure public access that provide free walking and connect major communities.

Te Ara Pātaka is nationally recognised as a walking route from Christchurch to Akaroa with a network of track connections.

The Head to Head Walkway connecting Godley Head to Adderley Head is completed as a continuous and principally coastal pathway around Whakaraupō/Lyttelton Harbour.

Unformed legal roads are valued and effective as a delivery tool for walking and biking.

# Indicator 3 Provide tangible support for biodiversity

Increase protection for areas with high biodiversity value in conjunction with public walking/cycling access; purchasing land if necessary.

Active support for Banks Peninsula Ecological Vision goals to protect all old-growth forest remnants of more than 1ha, examples of all rare ecosystems and four indigenous forest areas of more than 1000ha each.

Support the Pest Free Banks Peninsula group in its work toward Banks Peninsula being effectively free of pest animals.

Address the Climate and Ecological Emergency through encouraging native biodiversity to regenerate on a landscape scale, assisted by its income from carbon sequestration where possible.

# Indicator 4 Provide tangible support for projects building the Knowledge pillar, and leadership around walking access knowledge.

Trails are used to educate people and connect them to the natural environment and mātauranga Maori with the aim of building environmental guardians.

Regularly publish and update material on the walking and biking trails and work with other agencies to enhance their publications.

Develop methods to transfer knowledge through events, on-line information channels and support for a Banks Peninsula Geopark.

Promote information about the biodiversity, culture, heritage and geology of Banks Peninsula and its potential for carbon sequestration.

#### Indicator 5 Provide tangible support for and work with a range of partners

Working in partnership with others to achieve greater outcomes than we could

individually.

Relationships with key stakeholders are formalised with appropriate agreements and delivering as agreed.

Ngai Tahu's role as kaitiaki is acknowledged and supported through productive partnerships with Papatipu Rūnanga on Te Pātaka o Rākaihautū

A mutually supportive partnership with Christchurch City Council recognising the Trust as an effective delivery vessel.

# 6.2 Financial performance targets

The financial performance targets for the next three years are based on the following assumptions

- Te Ahu Pātiki park and the remainder of public donations for the Park collected by the Trust have been transferred to the new Te Ahu Pātiki Charitable Trust by 30 June 2022.
- Capital and operational fund injections take place as allocated in the current CCC Long Term Plan.

#### **Table 2 Financial Performance Targets**

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	Note	FY23	FY24	FY25
		2022-23	2023-24	2024-25
Operating Surplus				
Revenue	1	\$48,148	\$1,519,865	\$166,093
Trust Management	2	-\$98,374	-\$100,341	-\$102,348
Operating costs	3	-\$77,707	-\$69,842	-\$70,998
Operating				
Surplus/(Deficit)		-\$127,934	\$1,349,682	-\$7,254
Tarrete Francis				
Trusts Funds Opening funds	4	\$1,270,301	\$708,384	\$1,683,066
Operating Surplus/(Deficit)		-\$127,934	\$1,349,682	-\$7,254
Strategic grants and project expenditure	5	-\$433,983	-\$375,000	-\$305,000
Closing balance		\$708,384	\$1,683,066	\$1,370,812

#### **Notes to Financial performance targets**

1 Revenue in all years consists of interest income plus sales. In FY24 it also includes a capital grant of \$1,350,000 from Christchurch City Council. In FY24 and FY25 it includes an operating grant of \$100,000 per annum from Christchurch City Council 2 Trust Management reflects the cost of the current management contract with Peninsula Projects. This may change as Peninsula Projects is not providing the Management service after the end of financial year FY22, and the Trust is recruiting a new management service 3 Operating costs include accountancy, insurance, audit fees, meeting costs, web hosting, strategic planning, minor projects (such as advocacy or web development), professional fees not separately budgeted, and the costs of goods and services sold, including the Trust's social enterprises. The FY23 Opening Balance is based on the Trust's financial position at 29 June 2022 less an estimate for expenses and income in June 2022. It assumes that the Te Ahu Pātiki land transfers to the new Te Ahu Pātiki Trust set up to own and manage the land in FY23 along with all remaining funds held by the Trust for Te Ahu Pātiki. 5 Strategic grants and project expenditure in 2022-23 includes committed grant funding for Banks Peninsula Conservation Trust and a project in Orton Bradley Park and progressing the projects listed in Appendix C

The Trustees will report financial results as set out below in the 'Information to be provided to Council' section.

# 7 General matters

# 7.1 Information to be provided to the Christchurch City Council

The RDBPT will provide an annual Statement of Intent and a half-yearly report to the Council in accordance with Section 64(1) of the LGA.

The RDBPT will provide an annual report including audited financial and performance statements in accordance with Section 67 of the LGA.

The RDBPT has an Information and Records Management Strategy meeting its obligations under the Public Records Act 2005.

A separate annual newsletter will provide more information about the Trust's projects and will include any other information the Trustees consider appropriate.

The RDBPT will provide its annual report and newsletter to the Banks Peninsula Community Board for their information and, if invited by the Community Board, will attend an annual workshop to discuss its activities and the respective Board activities. If called on by the Council it will hold up to two additional meetings per year with Community Board representatives.

# 7.2 Accounting policies

The current accounting policies are consistent with NZ accounting standards and can be found in detail in the Trust's last annual report on its website.

The financial statements are prepared on the basis of historical cost, except for the revaluation of certain non-current assets.

# 7.3 Acquisition of shares in any company

RDBPT will notify the Council before acquiring securities or debt shares in any company.

### 7.4 Ratio of consolidated Trust funds to total assets

RDBPT's funds are equal its total assets.

#### 7.5 Estimate of distributions of accumulated profits and capital reserves

The Trustees will explore options to attract funds from other sources to grow the trust fund and/or to serve the trust objectives.

### 7.6 Commercial value of the investment

The commercial value of the investment is equal to the net assets of the RDBPT. The current cash asset of the RDBPT (as of December 2021) is approximately \$1,523,799 including cash, investments and donations held for the Te Ahu Pātiki purchase. The value of its equity including property and intangible assets is \$3,196,797 (at December 2021). The commercial value will be reviewed on a 6-monthly basis when the financial reports for the RDBPT are prepared.

### 7.7 Activities for which compensation is sought from any local authority

Currently there are no activities for which compensation will be sought from any local authority.

# Appendix A Trust objectives

The RDBPT is a trust for charitable purposes.

The RDBPT exists for the benefit of the present and future inhabitants of Banks Peninsula and for visitors to Banks Peninsula.

The RDBPT's activities will focus on the area within the district which was administered by the Banks Peninsula District Council immediately prior to its amalgamation with the Christchurch City Council (the Banks Peninsula area). A map of the Banks Peninsula area is included as Appendix B to this Statement of Intent.

The objectives of the RDBPT are:

- (a) to promote sustainable management and conservation (consistent with the purposes and principles of the Resource Management Act 1991 and the Conservation Act 1987 and any replacement legislation) of the natural environment in the Bank Peninsula area;
- (b) to establish, support or facilitate environmental based projects that are focussed on:
  - (i) the maintenance and development of recreation facilities including parks, reserves, walkways and affordable camping grounds in the Bank Peninsula area;
  - (ii) providing public access to recreation facilities including parks, reserves, walkways and affordable camping grounds in the Bank Peninsula area;
  - (iii) the reinstatement and preservation of native vegetation in the Bank Peninsula area;
  - (iv) the enhancement of the natural biodiversity of the Bank Peninsula area;
  - (v) the restoration of the Bank Peninsula area waterways to their natural state; and
  - (vi) the protection of native endangered species present in the Bank Peninsula area;
- (c) to establish, support or facilitate projects that are focussed on the protection, preservation and enhancement of areas of historical or cultural significance, or the built heritage of the Bank Peninsula area:
- (d) to undertake or facilitate in any other way research projects or scientific enquiries to carry out the Objects;
- (e) to provide educational opportunities to further the public's understanding or enjoyment of the natural, historical and cultural qualities of the Bank Peninsula area;
- (f) to commission or otherwise support research and monitor projects relating to the status and quality of the natural and physical environment throughout the Bank Peninsula area;
- (g) to purchase or lease land to:
  - (i) carry out any improvements on land for the sustainable management of the environment or more general environmental or conservational purposes of the Trust,
  - (ii) provide facilities or opportunities for the educational purposes of the Trust;
- (h) to source and allocate funds for projects which support, promote or otherwise contribute to the Objects;
- (i) to seek the support and involvement of appropriate persons, organisations and agencies, (including the Christchurch City Council) and work alongside or collaboratively with such persons, organisations and agencies to carry out the Objects;
- (j) to hold seminars, tutorials and lectures within the Bank Peninsula area and throughout Canterbury to demonstrate research relating to the objects, and to encourage the public to become involved with or to generally promote the aims and purposes of the Trust to the community;

- (k) to carry out any other charitable purpose which is capable of being carried out in connection with the Objects or may directly, or indirectly, advance the Objects;
- (I) to raise money and to seek, accept and receive gifts, donations, grants, endowments, legacies and bequests of money or in kind for the Objects; and
- (m) to do all such other acts and things that are incidental or conducive to the attainment of the Objects.

In pursuance of the objectives of the RDBPT, the Trustees are required to have regard to:

- (a) the views of Te Hapū o Ngāti Wheke (Rāpaki), Te Rūnanga o Koukourārata, Wairewa Rūnanga, Te Taumutu Rūnanga and Ōnuku Rūnanga in respect to the value of Banks Peninsula's Mana Whenua (Land), Mana Moana (Waterways) and Mana Tangata (People);
- (b) the potential for alignment between the activities of the Trust and any existing or future projects or initiatives of the Christchurch City Council;
- (c) whether other sources of funding or support are available, including assistance provided through industry or regional development policies and programmes of local authorities or central government;
- (d) the objectives, roles and activities of any other organisation engaged in similar activities on Banks Peninsula.

# Appendix B Trust's area of interest

The map below shows the area formerly administered by Banks Peninsula District Council. The Trust's deed directs that its funds are to be used to achieve objectives within this area.



# Appendix C Project detail

The following projects are in progress and some expected to continue into FY 2023 and beyond.

# C.1 Te Ahu Pātiki conservation park

On 1 July 2021, the Trust became the owner of approximately 500ha of land, including the summits of Mt Herbert and Mt Bradley, the two highest places in the Christchurch City territorial area, with the intention of creating a public conservation park protecting biodiversity and with full public access.

During 2021-22 the Trust achieved protection of the land in perpetuity and its native biodiversity by way of a QEII conservation covenant and secured non-motorised public access on all tracks on the land by way of an easement with the Walking Access Commission, both registered on the land title. The Trust formed a close partnership with Te Hapū o Ngāti Wheke, who hold manawhenua over the area and the neighbouring property Orton Bradley Park. The partnership has setup a new Te Ahu Pātiki Charitable Trust to own, govern and manage the land. It is the intention of RDBPT to transfer to this new Trust both the land at no cost, and any remaining donations and grants which it has not yet used on work to set up the park.

It is envisaged that this transfer will be carried out early in FY23. A Sale and Purchase agreement signed by both parties is in place, and the transfer is to occur once final outstanding transfer conditions have been met.

The Trust may continue to be involved by way of grant funding, or supporting particular projects on the property at the request of the Te Ahu Pātiki Trust, and with its work to support the Te Ara Pātaka walkway which passes through Te Ahu Pātiki.

# C.2 Te Ara Pātaka (Summit Walkway)

This is a multi-day tramp connecting Lyttelton and Akaroa craters via the summit ridgelines of Banks Peninsula, with a network of tracks linking to valleys below. The tramp was formally opened in 2016 and is proving popular, including with many families and youth groups from Christchurch.

Ongoing work includes securing an easement from the new Te Ahu Pātiki park to the Sign of the Packhorse Hut across neighbouring land as well as the maintenance of tracks not covered by DOC or the Council. The Trust proposed to improve map signage at track entrances and to investigate provision of day shelters enroute.

The Trust seeks to extend Te Ara Pātaka to Wainui with a water taxi to Akaroa and/or around the Southern Bays, improving links with the Lyttelton Crater Rim walkway and developing an appropriate mechanism to co-ordinate the long-term maintenance and management of these tracks that cross a variety of land ownerships and are managed by different agencies may be made. A connection to Little River is also envisaged.

### C.3 Managing and maintaining existing assets

The Trust has built up a suite of assets that it intends to continue managing and maintaining. These include the Rod Donald Tramping Hut on Te Ara Pātaka, walking information products, and the Banks Peninsula Walking Festival.

#### C.3.1 Rod Donald Hut

Rod Donald Hut is owned and managed by the Trust and provides one of the overnight stays on Te Ara Pātaka. Fees are charged through the Department of Conservation booking system. The Trust intends to continue running the hut as a social enterprise over the coming year, to use it to build goodwill with youth groups and other organisations, act as a front face for the Trust and work toward meeting all of its costs, including oversight by the Trust Manager.

Work over the three-year timeframe may include finding a long-term owner for this asset if the Trust is unsuccessful in securing future funding from the Council.

#### C.3.2 Walking information products

The Trust has developed the Banks Peninsula Walk Directory, available both in print and on-line, and a suite of walking brochures. Again, these products operate as a social enterprise, and the Trust intends to continue this as it also builds goodwill and enhances the Trust's profile.

Work over the three-year timeframe may include a new brochure for Wairewa and finding a long term owner for these assets if the Trust is unsuccessful in securing future funding from the Council.

#### C.3.3 Banks Peninsula Walking Festival

The Banks Peninsula Walking Festival is a community collaboration led by the Trust and involving Project Lyttelton, Akaroa District Promotions, Little River/Wairewa Community Trust and the Diamond Harbour Community Association. It has been run annually in November since 2013 and built up a strong reputation and following. The Festival aims to cover its costs through grants and ticket sales. The main cost is the Festival Co-ordinator, a position contracted through the Trust.

# C.4 Supporting Head to Head walkway in Lyttelton Harbour

The Trust participates in the Head to Head Working Party, a sub-committee of the Banks Peninsula Community Board. The Trust's primary role is finding access routes to connect existing Head to Head walkway sections where there is currently no public access available, subject to the agreement of the Working Party in which it participates. It does not anticipate purchasing land to facilitate the Head to Head walkway, but may negotiate easements or make use of formed and unformed legal roads and water transport. The Trust is currently working to progress an easement across Living Springs, and will look to formalise its relationship around the Head to Head walking with an MOU with Council.

# C.5 Supporting Banks Peninsula Ecological Vision

The Trust is a signatory to the Banks Peninsula Ecological Vision. The Te Ahu Pātiki conservation park in the Lyttelton Harbour/Whakaraupō basin fills the missing link to create over 1700ha of continuous land protected for biodiversity. It therefore significantly contributes to the Banks Peninsula Ecological Vision's goal of securing four areas of contiguous 1000ha protected land.

The Trust has an ongoing grant commitment to the Banks Peninsula Conservation Trust running through to March 2024 to support its Volunteer and Habitat Protection programmes, in support of the Ecological Vision.

#### C.5.1 Banks Peninsula Pest Free 2050

The Trust along with Department of Conservation, Banks Peninsula Conservation Trust, Christchurch City Council and others have signed the Banks Peninsula Pest-Free Memorandum of Understanding, incorporating the government's NZ Predator free programme. The Trust has supported this initiative to date with a grant enabling trialling of a new goat eradication methodology and a new Pest Free coordinator position managed by Banks Peninsula Conservation Trust, but further funding has not been allocated or forecast. The Trust will keep a watching brief on progress and has allocated funding to support a future initiatives to control or eradicate feral pigs from Banks Peninsula.

# C.6 Building knowledge of carbon sequestration income to support native biodiversity

The Trust is developing knowledge about carbon sequestration using native biodiversity. In particular how income derived via the ETS system may be used to assist with leveraging more native regeneration across Banks Peninsula along with supporting Banks Peninsula Conservation Trust and landowners involved with conservation activities. The Trust leads a collaborative group consisting of representatives from DOC, CCC, ECAN, QEII National Trust, BPCT, Manaaki Whenua/Landcare Research, Federated Farmers, Hinewai Reserve, Lucas and Associates landscape planners, Carbon Crop and High Bare Peak Ltd.

# C.7 Developing new walking/biking opportunities around Little River

There are currently no public off-road walks departing directly from Little River except for the Little River Rail Trail. The Trust is seeking to create an off-road connection to Rod Donald Hut and links to Te Ara Pātaka from Little River.

# C.8 Partnering with the Summit Road Society

The Summit Road Society is developing the John Jameson lookout as a viewpoint and highly accessible entranceway to its Ohinetahi Reserve and network of associated tracks. The Trust intends to support this project through track improvements when the Summit Road Society is ready.

# C.9 Building stronger relationships with Council and others

The Trust sees the need for an ongoing entity to advocate for Banks Peninsula tracks and trails, support agencies, develop an associated volunteer network, and to ensure that Banks Peninsula's role as a walking and biking destination for residents and visitors grows with high quality and well-maintained tracks, and enhanced biodiversity and is seeking ongoing funding from the Council so that it can continue to fulfil this role.

The Trust is working to build a stronger relationship with the Council through shared projects, including:

- working with Council staff to improve the signage, waymarking and maintenance of peri-urban tracks around Akaroa, Diamond Harbour and the Lyttelton settlements to match the Trust's popular brochure series.
- working with Strategic Planning staff to improve walking linkage planning through the Council's current Public Open Space and Biodiversity strategies, and making use of some unformed legal roads where appropriate.

The Trust has formalised its relationship with Department of Conservation through a shared MOU, and this is a living document that is added to as new projects develop. It has also developed an MOU with the Te Pātaka o Rākaihautū/Banks Peninsula GeoPark Trust and with Stuff Limited.